NOTE FROM THE HOUSING AUTHORITY OF THE CITY OF ALAMEDA

The Housing Authority of the City of Alameda (AHA) will be submitting form HUD-50075-MTW electronically through the Moving to Work (MTW) portal to HUD upon approval of its Board of Commissioners after a public process. Please find the original form HUD-50075-MTW on HUD’s website at: https://www.hud.gov/program_offices/public_indian_housing/programs/ph/mtw/expansion/mtwsupplement. This document contains the information in the HUD form, but in an easier to read format, including larger print in a format that will be accessible to persons with disabilities when posted online. Most of the instructions and questions in the document are copied directly from the form HUD-50075-MTW (01/2021).

EXPLANATORY NOTE TO PUBLIC REVIEWERS OF THE PROPOSED MOVING TO WORK SUPPLEMENT FILLABLE FORM

The Moving to Work (MTW) Supplement collects information about policies implemented by MTW expansion agencies. MTW agencies use it to communicate their plans with residents and community stakeholders through required public comment processes, and HUD uses the information collected to monitor and evaluate the MTW demonstration program. MTW agencies will submit the MTW Supplement to HUD annually, and amend as needed. HUD plans to make the MTW Supplement into a fillable form so as to reduce respondent burden and make the information collected more useful to HUD. When the MTW Supplement is available through the fillable form, it will include skip patterns¹ that prompt the user to populate only the sections relevant to what they are currently implementing. It will also include screening questions that will ask which waivers and associated activities they are currently implementing, plan to implement in the upcoming year, or will be discontinued in the submission year. The MTW Agency will be able to print the information from the MTW Supplement in a reader-friendly format in order to inform the public of its plans for the upcoming year. The purposes of the MTW Supplement are two-fold: it reports to HUD what is happening at the local level in a way that the Department can monitor and evaluate; and, more importantly, it informs the public about what the agency is planning and gives the public the ability to provide comment.

The MTW Supplement asks for information about each of the MTW Waivers and associated activities that are made possible by the MTW Operations Notice, Safe Harbor Waivers and Agency-Specific Waivers, and a few other types of information. MTW agencies will fill in information/data through a fillable form and the information collected will be stored in a database so that it can be analyzed by HUD. The approved forms will be posted to the MTW website for viewing by the public. For instance, it will be simple to find out how many MTW agencies and which MTW agencies are implementing each type of activity. It will also simplify reporting for the MTW agency since information will carry

¹ A skip pattern is a question or series of questions associated with a conditional response.
over year-to-year in the fillable form so that information that does not change from year
to year will be pre-populated, thereby reducing respondent burden.

This document lists the sections of the MTW Supplement and then presents the proposed
questions to be included in the MTW Supplement for MTW agencies to answer annually.
Throughout the online version, there will be a dropdown menu option that makes it clear
as to which activities an agency is permitted to do within the safe harbors of the MTW
Operations Notice, Appendix I, MTW Waivers.

Sections of the MTW Supplement:

A. PHA Information
B. Narrative
C. MTW Waivers and Associated MTW Activities
D. Safe Harbor Waivers
E. Agency-Specific Waivers
F. Public Housing Operating Subsidy Grant Reporting
G. MTW Statutory Requirements
H. Evaluations
I. MTW Certifications of Compliance

Information to be Collected for MTW Activities

There are many MTW activities, subject to limitations as outlined in the MTW Operations
Notice, that an MTW agency may implement. Each MTW agency will likely only engage
in a subset of these MTW activities. The MTW Supplement will first ask MTW agencies
to identify which MTW activities they are proposing to implement and which of those MTW
activities they are already implementing. MTW agencies will subsequently be asked to
provide information only about the MTW activities they are proposing to implement or are
already implementing. This feature will reduce respondent burden. MTW waivers have
associated MTW activities. MTW agencies are also able to combine MTW activities into
their own initiatives.

MTW agencies will be asked for specific information about each MTW activity they are
proposing to implement or are already implementing. There are six types of questions
that could be asked about each MTW activity. The exact mix of questions will depend
partly upon the MTW activity and partly upon the requirements for that MTW activity listed
in the MTW Operations Notice. The six types of questions are:

(1) Core—questions applicable to most MTW activities
(2) Custom—questions specific to an individual MTW activity
(3) Safe Harbor Waiver—questions asked when the MTW activity requires a Safe
   Harbor Waiver
(4) Hardship Policy—questions asked when the MTW Operations Notice requires a
   hardship policy for the MTW activity
(5) Impact Analysis—questions asked when the MTW Operations Notice requires an
   impact analysis for the MTW activity
(6) Agency-Specific Waiver—questions asked when the MTW activity requires an Agency-Specific Waiver

Questions

The questions are presented below by type, beginning with the core questions. In the final online version of the MTW Supplement, the relevant questions from each type will be asked together in relation to each MTW activity the MTW agency is proposing to implement or is already implementing. The final online version of the MTW Supplement will be set up to allow for different versions of the same MTW activity—for instance, a different minimum rent for the non-elderly/non-disabled than for the elderly/disabled. The final online version of the MTW Supplement will also be able to autofill items with information from previous years. This feature will reduce respondent burden.

Table 1, at the end of this document, lists the MTW activities and indicates which types of questions need to be asked about each one.
(2) **Safe Harbors** – The additional parameters or requirements, beyond those specified in the MTW activity description itself found in the MTW Operations Notice, following each activity description, that the MTW agency must follow in implementing MTW activities.

(3) **Substantially the Same Requirement** – A statutory MTW requirement that MTW agencies must continue to assist substantially the same total number of eligible low-income families as would have been served absent the MTW demonstration.

A. **PHA INFORMATION**

A.1 **PHA Name:** Housing Authority of the City of Alameda  
**PHA Code:** CA062  
**MTW Supplement for PHA Fiscal Year Beginning (MM/DD/YYYY):** 07/01/2022  
**PHA Program Type:**  
☐ Public Housing (PH) only  
☒ Housing Choice Voucher (HCV) only  
☐ Combined  
**MTW Cohort Number:** 4 (Landlord Incentives)  
**MTW Supplement Submission Type:**  
☐ Annual Submission  
☒ Amended Annual Submission

B. **NARRATIVE**

B.1 **MTW Supplemental Narrative.**

The narrative provides the MTW agency with an opportunity to explain to the public, including the families that it serves, its MTW plans for the fiscal year and its short and long-term goals.

The MTW agency should provide a description of how it seeks to further the three MTW statutory objectives during the coming Fiscal Year. Those three MTW statutory objectives are: (1) to reduce cost and achieve greater cost effectiveness in federal expenditures; (2) to give incentives to families with children whose heads of household are either working, seeking work, or are participating in job training, educational or other programs that assist in obtaining employment and becoming economically self-sufficient; and (3) to increase housing choices for low-income families.
The primary goal of the Housing Authority of the City of Alameda (AHA), in partnership with the entire community, is to advocate and provide quality, affordable, safe housing; encourage self-sufficiency; and strengthen community inclusiveness and diversity in housing. AHA’s Vision Statement is: “The Housing Authority of the City of Alameda shall continue to be recognized for creatively seeking ways to expand the availability of affordable housing through Alameda, for caring professional staff, and excellent service provided fairly to all”.

During participation in the Landlord Incentives Cohort the AHA will be using creative methods to encourage new landlord participation and continued landlord partnerships expanding housing choice for all voucher holders. During this cohort study, the AHA will continue to develop and maintain quality affordable housing for low-income residents, providing more housing choice along the entire spectrum of housing continuum. The AHA would like to design, implement, and sustain exceptional programs that invest in the residents to become self-sufficient through an array of educational, employment, and economic platforms including exploring the possibility of offering incentives to families to participate in training programs or increasing the ability of participants to attend community college or universities.

The AHA will strive to further the MTW statutory objective to reduce cost and achieve greater cost effectiveness in federal expenditures by implementing alternative reexamination and inspection schedules and revising some Project-Based Voucher program requirements.

The AHA will strive to further the MTW statutory objective to give incentives to families with children whose heads of household are either working, seeking work, or are participating in job training, educational or other programs that assist in obtaining employment and becoming economically self-sufficient by increasing the payment standards in rent calculations and by allowing families to retain income increases between annuals by limiting interim reporting.

The AHA will strive to further the MTW statutory objective to increase housing choices for low-income families by increasing payment standards and implementing Project-Based Voucher program changes alongside the extensive Landlord Incentives being offered under the Landlord Incentive Cohort study.

Activities will not apply to Shelter Plus Care, Mod Rehab SRO, VASH or EHV program participants.

C. MTW WAIVERs AND ASSOCIATED ACTIVITIES

NOTE: MTW agencies are reminded that all MTW Waivers and associated activities must be implemented in accordance with the MTW Operations Notice and within its safe harbors unless a Safe Harbor or Agency-Specific Waiver approval is
provided by HUD, in which case, the activity utilizing the Safe Harbor or Agency-Specific Waiver must be implemented in accordance with the terms of the approval.

Screener:

For all MTW Waivers and Activities in Section C, the screening question listed below will be presented in the fillable form. This will allow the form to only display those waivers that input where is required.

Each waiver and activity will be listed with the following choices. If “Not Currently Implemented” is selected, the agency will not be shown any further questions for the activity.

- Currently Implementing
- Plan to Implement in the Submission Year
- Will be Discontinued in the Submission Year
- Was Discontinued in a previous Submission Year
- Not Currently Implemented

Core Questions:

The following core questions apply to all of the MTW Waivers and associated activities listed in the MTW Operations Notice. The core questions collect basic information about any MTW activity proposed or implemented by MTW agencies.

- Narrative. Describe the MTW activity, the MTW agency’s goal(s) for the MTW activity, and, if applicable, how the MTW activity contributes to a larger initiative.
- MTW Statutory Objectives. Which of the MTW statutory objectives does this MTW activity serve?
- Cost implications. What are the cost implications of this MTW activity? Pick the best description of the cost implications based on what you know today.
- Different policy by household status/family types/sites? Does the MTW activity under this waiver apply to all assisted households or only to a subset or subsets of assisted households?
- Household Status. Does the MTW activity apply only to new admissions, only to currently assisted households, or to both new admissions and currently assisted households?
- Family Types. Does the MTW activity apply to all family types or only to selected family types?
- Location. Depending on if responses are being provided for a public housing (PH) or HCV activity, the agency will either see questions applicable to PH or HCV.
- Does the MTW agency need a Safe Harbor Waiver to implement this MTW activity as described?
- Does this MTW activity require a hardship policy?
- Does the MTW activity require an impact analysis?
As this is the first year of MTW for AHA, questions pertaining to last year’s performance of the activity will not be answered with anything other than “0” or “none.”

**Custom Questions:**

Custom questions are tailored to each MTW activity. In what follows, the MTW activities are listed with their custom questions. The final online version of the MTW Supplement will be set up so that if an MTW activity is the same in the HCV and/or public housing programs, the MTW agency fills in the information for public housing, then the information is auto populated for the HCV program. MTW agencies are asked to fill in answers only to questions that are relevant to the MTW activities they propose to implement or are already implementing.

As this is the first year of MTW for AHA, questions pertaining to last year’s performance of the activity will not be answered with anything other than “0” or “none.”

<table>
<thead>
<tr>
<th>1. Tenant Rent Policies</th>
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<tbody>
<tr>
<td>b. Tiered Rent (HCV)</td>
<td>Not Currently Implemented</td>
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<td>d. Stepped Rent (HCV)</td>
<td>Not Currently Implemented</td>
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<td>f. Minimum Rent (HCV)</td>
<td>Not Currently Implemented</td>
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<td>h. Total Tenant Payment as a Percentage of Gross Income (HCV)</td>
<td>Not Currently Implemented</td>
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<td>j. Alternative Utility Allowance (HCV)</td>
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<td>I. Fixed Subsidy (HCV)</td>
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<td>n. Utility Reimbursements (HCV)</td>
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<td>o. Initial Rent Burden (HCV)</td>
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<td>q. Impute Income (HCV)</td>
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<td>s. Elimination of Deduction(s) (HCV)</td>
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<td>u. Elimination of Deductions (HCV)</td>
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<td>w. Alternative Income Inclusions/Exclusions (HCV)</td>
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<th>2. Payment Standards and Rent Reasonableness</th>
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<td>Not Currently Implemented</td>
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<td>b. Payment Standards – Fair Market Rents (HCV)</td>
<td>Plan to Implement in the Submission Year</td>
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<td>c. Rent Reasonableness – Process (HCV)</td>
<td>Not Currently Implemented</td>
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<td>d. Rent Reasonableness – Third Party Requirement</td>
<td>Not Currently Implemented</td>
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### 3. Reexaminations

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<td>d.</td>
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### 4. Landlord Leasing Incentives

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<td>b.</td>
<td>Damage Claims (HCV-Tenant-Based Assistance)</td>
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<td>c.</td>
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### 5. Housing Quality Standards (HQS)

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<tr>
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<td>Pre-Qualifying Unit Inspections (HCV)</td>
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<tr>
<td>b.</td>
<td>Reasonable Penalty Payments for Landlords (HCV)</td>
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<td>c.</td>
<td>Third-Party Requirement (HCV)</td>
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<td>d.</td>
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### 6. Short-Term Assistance

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<td>Short-Term Assistance (HCV)</td>
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### 7. Term-Limited Assistance

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<td>b.</td>
<td>Term-Limited Assistance (HCV)</td>
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### 8. Increase Elderly Age (PH & HCV)

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<td>a.</td>
<td>Increase Elderly Age (HCV)</td>
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### 9. Project-Based Voucher Program Flexibilities

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<td>a.</td>
<td>Increase PBV Program Cap (HCV)</td>
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<td>b.</td>
<td>Increase PBV Project Cap (HCV)</td>
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<td>c.</td>
<td>Elimination of PBV Selection Process for PHA-Owned Projects without Improvement, Development, or Replacement (HCV)</td>
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<tr>
<td>d.</td>
<td>Alternative PBV Selection Process (HCV)</td>
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</table>
9. Project-Based Voucher Program Flexibilities

| e. Alternative PBV Unit Types (Shared Housing and Manufactured Housing) (HCV) | Not Currently Implemented |
| f. Increase PBV HAP Contract Length (HCV) | Not Currently Implemented |
| g. Increase PBV Rent to Owner (HCV) | Not Currently Implemented |
| h. Limit Portability for PBV Units (HCV) | Not Currently Implemented |

10. Family Self-Sufficiency Program with MTW Flexibility

| a. HCV Waive Operating a Required FSS Program (HCV) | Not Currently Implemented |
| b. HCV Alternative Structure for Establishing Program Coordinating Committee (HCV) | Not Currently Implemented |
| c. HCV Alternative Family Selection Procedures (HCV) | Not Currently Implemented |
| d. HCV Modify or Eliminate the Contract of Participation (HCV) | Not Currently Implemented |
| e. HCV Policies for Addressing Increases in Family Income (HCV) | Not Currently Implemented |

11. MTW Self-Sufficiency Program

| a. HCV Alternative Family Selection Procedures (HCV) | Not Currently Implemented |
| b. HCV Policies for Addressing Increases in Family Income (HCV) | Not Currently Implemented |

12. Work Requirement

| b. Work Requirement (HCV) | Not Currently Implemented |

13. Use of Public Housing as an Incentive for Economic Progress (PH)

| Not applicable |

14. Moving On Policy

| a. Waive Initial HQS Inspection Requirement (HCV) | Not Currently Implemented |
| b. HCV Allow Income Calculations from Partner Agencies (HCV) | Not Currently Implemented |
| c. HCV Aligning Tenant Rents and Utility Payments Between Partner Agencies (HCV) | Not Currently Implemented |

15. Acquisition without Prior HUD Approval (PH)

| Not applicable |
16. Deconcentration of Poverty in Public Housing Policy (PH) | Not applicable

17. Local, Non-Traditional Activities
   a. Rental Subsidy Program | Not Currently Implemented
   b. Service Provision | Not Currently Implemented
   c. Housing Development Programs | Not Currently Implemented

Core and Custom Question Answers for Activities Plan to Implement in Submission Year:
### ACTIVITY 2022-01: The Housing Authority of the City of Alameda strives to house families in a small community in the Bay Area. The area is perceived to be one with good schools, high quality local businesses, picturesque neighborhoods, and a caring, involved community resulting in families wanting to rent or buy in the area resulting in high housing costs and limited housing choice. Payment standards set at 150% of FMR will hopefully allow the market to cap rents through rent reasonableness testing and not the payment standards.

**Custom Question:** Please explain the payment standards by FMR.

The agency may apply a payment standard up to 150% of FMR.

This MTW activity serves the following statutory objectives:
- ☑ Housing Choice
- ☐ Cost effectiveness
- ☐ Self-sufficiency

This MTW activity has the following cost implications:
- ☑ Increased expenditures
- ☐ Neutral
- ☐ Decreased revenue

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:
- ☑ to all assisted households
- ☐ only to a subset or subsets of assisted households

This MTW activity does require a Safe Harbor Waiver.

This MTW activity does require a hardship policy. Hardship policy will be uploaded here, but please see Payment Standards Outside FMR Hardship Policy.

This MTW activity does require an impact analysis. Impact analysis will be uploaded here, but please see Payment Standard Impact Analysis.
### 3.b. Alternative Reexamination Schedule for Households

**ACTIVITY 2022-02:** Reducing family’s responsibility to provide income documentation from annually to tri-annually results in less caseworkers needed to process annuals that result in minimal rent changes. Allows stability in rent for tenants and landlords. Families receiving zero income or less than $5,000 per adult annually in income, living in Mod Rehab SRO, Shelter Plus Care, VASH, or EHV units will receive annual recertifications. AHA will check for families meeting these conditions twice a year (normally January and July) and schedule an annual reexamination as appropriate.

Income increase(s) resulting in an annual increase of $10,000 needs to be reported. Increases of less than $10,000 annually do not need to be reported between recertifications. Cumulative increases resulting in more than $10,000 of income increases needs to be reported when the $10,000 level is reached.

Families receiving the Earned Income Disallowance (EID) will receive interims to change their EID portion annually that will not count towards the limit.

Owners would still be able to request annual rent increases. These would be processed after a rent reasonableness test is conducted and would not count towards interim cap.

**Custom Question: What is the recertification schedule?**
- ☐ Once every two years
- ☒ Once every three years
- ☐ Other

**Custom Question: How many interim recertifications per year may a household request?**
- ☐ 0
- ☐ 1
- ☒ 2 or more

**Custom Question: Please describe briefly how the MTW agency plans to address changes in family/household circumstances under the alternative reexamination schedule.**

The family may request one interim per year for an income decrease or family composition change. Reports of income increases of more than $10,000 do not count towards the interim limit. Involuntary household composition changes do not apply towards the interim limit, for example, reporting the death of a family member will not count towards the interim limit.

If the interim results in a decrease, the family must show that the gross income loss is going to significantly (greater than 10%) and long-term (more than 6 months) change the family’s annual income going forward from the income used at the last income calculation. No interim decreases will be processed during the first six months after initial occupancy.
### 3.b. Alternative Reexamination Schedule for Households

If the family composition change is for an addition of an adult, then eligibility must be determined before an individual can move into the unit. The new adult family member’s income will be added during the interim. Family composition changes for minors would be processed at the next triennial or when the household transfers. The family may request an interim for family composition changes once a year, including an increase in subsidy when the family is over-housed. Interims could be requested for additional adults to meet approved reasonable accommodations at any time.

The conditions of receiving a second interim decrease in one year are outlined in the Hardship Policy.

This MTW activity serves the following statutory objectives:
- ☒ Cost effectiveness
- ☒ Self-sufficiency
- ☐ Housing Choice

This MTW activity has the following cost implications:
- ☐ Neutral
- ☐ Increased revenue
- ☐ Decreased revenue
- ☒ Increased expenditures
- ☐ Decreased expenditures

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:
- ☒ to all assisted households
- ☐ only to a subset or subsets of assisted households

This MTW activity does not require a Safe Harbor Waiver.

This MTW activity does require a hardship policy Alternative Reexamination Schedule Hardship Policy.

This MTW activity does require an impact analysis. Impact analysis will be uploaded here, but please see Alternative Reexamination Schedule Impact Analysis.
### 3.d. Self-Certification of Assets

**ACTIVITY 2022-03:** Allow self-certification of participants on program up to $50,000 in assets to reduce processing of minimal income from assets. Family must provide statement with any income earned on the assets under penalty of perjury. No other verification would be collected or required. Assets would be defined as in 24 CFR 5.609. Assets that the family does not have access to such as irrevocable trusts and 401K accounts would not count towards this asset limit. Applicants must establish assets and provide verification.

New assets under $50,000 do not need to be reported between triennials.

Assets for all currently assisted households with a household asset total of less than $50,000 sum to approximately $1,900,000. These assets only generate a total across all assisted households of $6,954 of annual income resulting in a total increase in total tenant payments from all participants of approximately $2086 per year in additional rent due to these assets. This will be offset by the staff salaries of the time spent obtaining and reviewing verifications of lower amount assets. Households with more than $50,000 in assets comprise 58% of total household assets. These households would still provide verification of the approximate $2,700,000 in assets that generate $5,100 in asset income per year with participants paying a total of approximately $1556 per year in higher rent due to asset income.

**Custom Question:** Please state the dollar threshold for the self-certification of assets.

**Threshold:** $50,000.

This MTW activity serves the following statutory objectives:

- ☒ Cost effectiveness
- ☐ Self-sufficiency
- ☐ Housing Choice

This MTW activity has the following cost implications:

- ☐ Neutral
- ☐ Increased revenue
- ☐ Decreased revenue
- ☐ Increased expenditures
- ☒ Decreased expenditures

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:

- ☒ to all assisted households
- ☐ only to a subset or subsets of assisted households

This MTW activity does not require a Safe Harbor Waiver.

This MTW activity does not require a hardship policy.

This MTW activity does not require an impact analysis.
### 4.a. Vacancy Loss

**ACTIVITY 2022-04:** This activity is to incentivize landlords to participate in the HCV program in combination with activities 2022-05, 2022-06, 2022-07, and 2022-11.

As these activities are implemented to increase landlord participation in the program, units that are required to house voucher holders such as Project-Based Voucher units, ones with a regulatory agreement on the units, Tax Credit units, or ones owned by the Housing Authority are not included in this activity.

This allows the AHA to make a payment up to one month’s rent payment to a landlord whose unit was vacated by a participant of the Housing Choice Voucher program and is occupied by a different participant of the Housing Choice Voucher program. The payment would be capped at the reasonable rent to owner minus any payments the owner received that month from any source. The payment would be made after the execution of the HAP contract.

**Custom Question:** Does this policy apply to certain types of units or to all units all HCV units or only certain types of units (for example, accessible units, units in low-poverty neighborhood, or units/landlords new to the HCV program?

- ☐ To all units
- ☒ Certain types of units only

If certain types of units only, what types of units does this policy apply to?

- ☒ Accessible units
- ☐ Units in particular types of areas or neighborhoods
- ☐ Units/landlords new to the HCV program
- ☒ Other. Please describe briefly:

Does not apply to PHA owned, LIHTC units, or units with regulatory agreements. Project-Based Voucher units have a non-MTW vacancy loss.

**Custom Question:** What is the maximum payment that can be made to a landlord under this policy?

- ☐ One month rent

This MTW activity serves the following statutory objectives:

- ☒ Cost effectiveness
- ☐ Self-sufficiency
- ☐ Housing Choice

This MTW activity has the following cost implications:

- ☐ Neutral
- ☐ Increased revenue
- ☐ Decreased revenue
- ☒ Increased expenditures
- ☐ Decreased expenditures
### 4.a. Vacancy Loss

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:
- ☐ to all assisted households
- ☒ only to a subset or subsets of assisted households

A MTW activity can apply only to new admissions, only to currently assisted households, or to both new admissions and currently assisted households. This MTW activity applies to:
- ☐ New admissions (i.e., applicants) only
- ☐ Currently assisted households only
- ☒ New admissions and currently assisted households

A MTW activity can apply to all family types or only selected family types. This MTW activity applies to:
- ☒ all family types
- ☐ only to selected family types

An MTW activity can apply to a tenant-based and or project-based voucher.
- ☐ The MTW activity applies to all tenant-based units.
- ☐ The MTW activity applies to all properties with project-based vouchers.
- ☒ The MTW activity applies to specific tenant-based units and/or properties with project-based vouchers. The description of which tenant-based units and/or properties with project-based vouchers that will participate in this MTW activity is:

It does not apply to PHA owned, LIHTC units, units with regulatory agreements, or Project-Based Voucher units

This MTW activity does not require a Safe Harbor Waiver.

This MTW activity does not require a hardship policy.

This MTW activity does not require an impact analysis.
### 4.c. Other Landlord Incentives

**ACTIVITY 2022-05:** This activity to incentivize landlords to participate in the HCV program in combination with activities 2022-04, 2022-06, 2022-07, and 2022-11.

As these activities are implemented to increase landlord participation in the program, units that are required to house voucher holders such as Project-Based Voucher units, ones with a regulatory agreement on the units, Tax Credit units, or ones owned by the Housing Authority are not included in this activity.

This activity allows the AHA to pay the landlord an incentive to lease up a Housing Choice Voucher (HCV) program participant. The AHA would offer an array of incentives, but the total incentive paid to one landlord could not exceed more than one month of the contract rent of the unit and would be paid at the time of HAP execution.

The proposed incentives are:

- **First-time Rental incentive:** $1,500
- **Accessible unit incentive:** $2,000
- **HQS incentive:** $100
- **Returning Landlord incentive:** $1,000

A first-time rental incentive would be paid to a landlord that is bringing a unit that has never been leased with the same landlord under the HCV program before. The accessible unit incentive would be paid to landlords providing a unit that meets or mostly meets the requirements for an ADA accessible unit to a family with a member with a disability. The HQS incentive would be paid to landlords whose unit passed an initial housing quality standards inspection the first time and resulted in a participant of the HCV program renting the unit. The returning landlord incentive would be paid to a landlord leasing a unit to an HCV participant that has been on the program prior.

**Custom Question:** Does this policy apply to certain types of units or to all units all HCV units or only certain types of units (for example, accessible units, units in low-poverty neighborhood, or units/landlords new to the HCV program?  
☐ To all units  
☒ Certain types of units only

If certain types of units only, what types of units does this policy apply to?  
☒ Accessible units  
☐ Units in particular types of areas or neighborhoods  
☐ Units/landlords new to the HCV program  
☒ Other. Please describe briefly: Does not apply to PHA owned, LIHTC units, units with regulatory agreements, or Project-Based Voucher units.

**Custom Question:** What is the maximum payment that can be made to a landlord under this policy?
## 4.c. Other Landlord Incentives

<table>
<thead>
<tr>
<th>One month rent</th>
</tr>
</thead>
<tbody>
<tr>
<td>This MTW activity serves the following statutory objectives:</td>
</tr>
<tr>
<td>☐ Cost effectiveness</td>
</tr>
<tr>
<td>☐ Self-sufficiency</td>
</tr>
<tr>
<td>☒ Housing Choice</td>
</tr>
<tr>
<td>This MTW activity has the following cost implications:</td>
</tr>
<tr>
<td>☐ Neutral</td>
</tr>
<tr>
<td>☐ Increased revenue</td>
</tr>
<tr>
<td>☐ Decreased revenue</td>
</tr>
<tr>
<td>☒ Increased expenditures</td>
</tr>
<tr>
<td>☐ Decreased expenditures</td>
</tr>
</tbody>
</table>

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:

| ☐ to all assisted households |
| ☒ only to a subset or subsets of assisted households |

A MTW activity can apply only to new admissions, only to currently assisted households, or to both new admissions and currently assisted households. This MTW activity applies to:

| ☐ New admissions (i.e., applicants) only |
| ☐ Currently assisted households only |
| ☒ New admissions and currently assisted households |

A MTW activity can apply to all family types or only selected family types. This MTW activity applies to:

| ☒ all family types |
| ☐ only to selected family types |

An MTW activity can apply to a tenant-based and or project-based voucher.

| ☒ The MTW activity applies to all tenant-based units. |
| ☐ The MTW activity applies to all properties with project-based vouchers. |
| ☐ The MTW activity applies to specific tenant-based units and/or properties with project-based vouchers. The description of which tenant-based units and/or properties with project-based vouchers that will participate in this MTW activity is: |

Does not apply to PHA owned, LIHTC units, units with regulatory agreements, or Project-Based Voucher units.

This MTW activity does not require a Safe Harbor Waiver.

This MTW activity does not require a hardship policy.

This MTW activity does not require an impact analysis.
5.a. Pre-Qualifying Unit Inspections

**ACTIVITY 2022-06:** This activity to incentivize landlords to participate in the HCV program in combination with activities 2022-04, 2022-05, 2022-07, and 2022-11.

Initial inspections of units can be conducted up to 90 days prior to unit lease-up to help incentivize landlords to participate in the program and avoid delays in leasing. Participants or landlords can request a special (interim) inspection at any time.

<table>
<thead>
<tr>
<th>Custom Question: How long is the pre-inspection valid for?</th>
</tr>
</thead>
<tbody>
<tr>
<td>90 days</td>
</tr>
</tbody>
</table>

This MTW activity serves the following statutory objectives:
- ☐ Cost effectiveness
- ☐ Self-sufficiency
- ☒ Housing Choice

This MTW activity has the following cost implications:
- ☒ Neutral
- ☐ Increased revenue
- ☐ Decreased revenue
- ☐ Increased expenditures
- ☐ Decreased expenditures

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:
- ☒ to all assisted households
- ☐ only to a subset or subsets of assisted households

This MTW activity does not require a Safe Harbor Waiver.

This MTW activity does not require a hardship policy.

This MTW activity does not require an impact analysis.
### 5.d. Alternative Inspection Schedule

**ACTIVITY 2022-07:** This activity to incentivize landlords to participate in the HCV program in combination with activities 2022-04, 2022-05, 2022-06, and 2022-11.

Require inspections only once every three years for private landlord units. Participants and landlords can request a special (interim) inspection at any time. A special inspection can be initiated by the AHA if it receives indications that the family’s unit is not in compliance with HQS.

<table>
<thead>
<tr>
<th>This MTW activity serves the following statutory objectives:</th>
</tr>
</thead>
<tbody>
<tr>
<td>☒ Cost effectiveness</td>
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</tbody>
</table>

<table>
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<tr>
<th>This MTW activity has the following cost implications:</th>
</tr>
</thead>
<tbody>
<tr>
<td>□ Neutral</td>
</tr>
<tr>
<td>□ Increased expenditures</td>
</tr>
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</tr>
</thead>
<tbody>
<tr>
<td>□ to all assisted households</td>
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<tr>
<th>A MTW activity can apply only to new admissions, only to currently assisted households, or to both new admissions and currently assisted households. This MTW activity applies to:</th>
</tr>
</thead>
<tbody>
<tr>
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</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>A MTW activity can apply to all family types or only selected family types. This MTW activity applies to:</th>
</tr>
</thead>
<tbody>
<tr>
<td>☒ all family types</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>An MTW activity can apply to a tenant-based and or project-based voucher.</th>
</tr>
</thead>
<tbody>
<tr>
<td>☒ The MTW activity applies to all tenant-based units.</td>
</tr>
<tr>
<td>□ The MTW activity applies to all properties with project-based vouchers.</td>
</tr>
<tr>
<td>□ The MTW activity applies to specific tenant-based units and/or properties with project-based vouchers. The description of which tenant-based units and/or properties with project-based vouchers that will participate in this MTW activity is:</td>
</tr>
</tbody>
</table>

This MTW activity does not require a Safe Harbor Waiver.

This MTW activity does not require a hardship policy.
<table>
<thead>
<tr>
<th>5.d. Alternative Inspection Schedule</th>
</tr>
</thead>
<tbody>
<tr>
<td>This MTW activity does not require an impact analysis.</td>
</tr>
</tbody>
</table>
### 9.a. Increase PBV Cap

**ACTIVITY 2022-08:** Assisted families in the Housing Choice Voucher program frequently inquire how to move to Project-Based Voucher (CAP) units and during the last wait list opening, numerous HCV families applied for the PBV wait lists indicating a desire to have a long-term contract with owners rather than a 1-year contract that can then be canceled with no reason. By project-basing more vouchers, more housing is secured for families without the threat of eviction.

This activity would raise the cap for which the AHA could award Project-Based Voucher contracts. The AHA currently has selections and/or HAP contracts for its entire allocation of PBV under the current caps.

**Custom Question:** What percentage of total authorized HCV units will be authorized for project-basing?

50% of the lower of either the total authorized units or annual budget authority

**This MTW activity serves the following statutory objectives:**

- ☒ Cost effectiveness
- ☐ Self-sufficiency
- ☒ Housing Choice

**This MTW activity has the following cost implications:**

- ☒ Neutral
- ☐ Increased revenue
- ☐ Decreased revenue
- ☐ Increased expenditures
- ☐ Decreased expenditures

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:

- ☒ to all assisted households
- ☐ only to a subset or subsets of assisted households

This MTW activity does not require a Safe Harbor Waiver.

This MTW activity does not require a hardship policy.

This MTW activity does not require an impact analysis.
### 9.b. Increase PBV Project Cap

**ACTIVITY 2022-09:** Allows more than the greater of 25 units or 25% of the units at a complex to receive Project-Based Voucher assistance. Under current regulations, units that are for the elderly or those providing supportive services are already exempt from this cap. This activity would allow units that may not be serving the above populations to go above the cap up to 100% of the units at a project.

This MTW activity serves the following statutory objectives:

- [ ] Cost effectiveness
- [ ] Self-sufficiency
- ☒ Housing Choice

This MTW activity has the following cost implications:

- ☒ Neutral
- [ ] Increased revenue
- [ ] Decreased revenue
- [ ] Increased expenditures
- [ ] Decreased expenditures

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:

- ☒ to all assisted households
- [ ] only to a subset or subsets of assisted households

This MTW activity does not require a Safe Harbor Waiver.

This MTW activity does not require a hardship policy.

This MTW activity does not require an impact analysis.
### 9.c. Elimination of PBV Selection Process for PHA-owned Projects without Improvement, Development, or Replacement

**ACTIVITY 2022-010:** This activity would allow the AHA to award project-based voucher units to a property owned by a single-asset entity (S.A.E.) of the AHA without engaging in a selection process. Currently, the AHA must open a Request for Proposals (RFP) to all interested owners when it awards PBV units. This process requires a significant amount of staff time to prepare the RFP, receive and organize proposals for review, score proposals, notify owners of the outcome, and track awards until execution of contract. This would allow the AHA to award vouchers without the RFP to units in the AHA’s portfolio that qualify for PBV after conducting a Subsidy Layering Review, ensuring the property is compliant with HUD’s site selection requirements, and having a 3rd party conduct HQS inspections of the units.

This MTW activity serves the following statutory objectives:
- ☒ Cost effectiveness
- ☐ Self-sufficiency
- ☐ Housing Choice

This MTW activity has the following cost implications:
- ☐ Neutral
- ☐ Increased revenue
- ☐ Decreased revenue
- ☐ Increased expenditures
- ☒ Decreased expenditures

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:
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- ☒ only to a subset or subsets of assisted households

A MTW activity can apply only to new admissions, only to currently assisted households, or to both new admissions and currently assisted households. This MTW activity applies to:
- ☐ New admissions (i.e., applicants) only
- ☐ Currently assisted households only
- ☒ New admissions and currently assisted households

A MTW activity can apply to all family types or only selected family types. This MTW activity applies to:
- ☒ all family types
- ☐ only to selected family types
- ☐ Other – another specifically defined target population or populations. The description of this population is:

An MTW activity can apply to a tenant-based and or project-based voucher.
- ☐ The MTW activity applies to all tenant-based units.
- ☐ The MTW activity applies to all properties with project-based vouchers.
<table>
<thead>
<tr>
<th>9.c. Elimination of PBV Selection Process for PHA-owned Projects without Improvement, Development, or Replacement</th>
</tr>
</thead>
<tbody>
<tr>
<td>☒ The MTW activity applies to specific tenant-based units and/or properties with project-based vouchers. The description of which tenant-based units and/or properties with project-based vouchers that will participate in this MTW activity is:</td>
</tr>
<tr>
<td>Applies only to units owned by a single-asset entity of the PHA.</td>
</tr>
<tr>
<td>This MTW activity does not require a Safe Harbor Waiver.</td>
</tr>
<tr>
<td>This MTW activity does not require a hardship policy.</td>
</tr>
<tr>
<td>This MTW activity does not require an impact analysis.</td>
</tr>
</tbody>
</table>
**Cohort 4.2 Front-End Vacancy Loss Payment**

**ACTIVITY 2022-11:** This activity is to incentivize landlords to participate in the HCV program in combination with activities 2022-04, 2022-05, 2022-06, and 2022-07.

As these activities are implemented to increase landlord participation in the program, units that are required to house voucher holders such as Project-Based Voucher units, ones with a regulatory agreement on the units, Tax Credit units, or ones owned by the Housing Authority are not included in this activity.

Similar to ACTIVITY 2022-04 except this allows the AHA to make a payment up to one month’s rent payment to a landlord whose unit was not vacated by a participant of the Housing Choice Voucher program and is subsequently occupied by a participant of the Housing Choice Voucher program. They payment would be made after the execution of the HAP contract.

This MTW activity serves the following statutory objectives:
- [ ] Cost effectiveness
- [ ] Self-sufficiency
- ☒ Housing Choice

This MTW activity has the following cost implications:
- [ ] Neutral
- [ ] Increased revenue
- [ ] Decreased revenue
- [ ] Increased expenditures
- [ ] Decreased expenditures

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:
- [ ] to all assisted households
- ☒ only to a subset or subsets of assisted households

A MTW activity can apply only to new admissions, only to currently assisted households, or to both new admissions and currently assisted households. This MTW activity applies to:
- [ ] New admissions (i.e., applicants) only
- [ ] Currently assisted households only
- ☒ New admissions and currently assisted households

A MTW activity can apply to all family types or only selected family types. This MTW activity applies to:
- ☒ all family types
- [ ] only to selected family types

An MTW activity can apply to a tenant-based and or project-based voucher. [ ] The MTW activity applies to all tenant-based units.
Cohort 4.2 Front-End Vacancy Loss Payment

☐ The MTW activity applies to all properties with project-based vouchers.
☒ The MTW activity applies to specific tenant-based units and/or properties with project-based vouchers. The description of which tenant-based units and/or properties with project-based vouchers that will participate in this MTW activity is:

Does not apply to PHA owned, LIHTC units, or units with regulatory agreements. Would not apply to Project-Based Voucher units.

This MTW activity does not require a Safe Harbor Waiver.
This MTW activity does not require a hardship policy.
This MTW activity does not require an impact analysis.
D. SAFE HARBOR WAIVERS

D.1. Safe Harbor Waivers seeking HUD Approval:

The MTW Operations Notice describes a simplified process for MTW agencies to implement MTW activities outside of the safe harbors described in Appendix I. For each Safe Harbor Waiver request, a document that includes the following information must be provided: (a) the name and number of the MTW Waiver and associated activity for which the MTW agency is seeking to expand the safe harbor, (b) the specific safe harbor and its implementing regulation, (c) the proposed MTW activity the MTW agency wishes to implement via this Safe Harbor Waiver, (d) a description of the local issue and why such an expansion is needed to implement the MTW activity, (e) an impact analysis, (f) a description of the hardship policy for the MTW activity, if applicable, and (g) a copy of all comments received at the public hearing along with the MTW agency’s description of how the comments were considered, as a required attachment to the MTW Supplement.

Will the MTW agency submit request for approval of a Safe Harbor Waiver this year?

☐ No  ☒ Yes

<table>
<thead>
<tr>
<th>2.b. Payment Standards – Fair Market Rents (HCV)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Name and number of the MTW Waiver and associated activity for which the MTW agency is seeking to expand the safe harbor: Payment Standards – Fair Market Rents (HCV), activity 2.b.</td>
</tr>
<tr>
<td>The specific safe harbor and its implementing regulation: The AHA would like to waive the safe harbor of limiting the payment standard between 80% and 120% of the FMR as outlined in the MTW Operations Notice.</td>
</tr>
<tr>
<td>The proposed MTW activity the MTW agency wishes to implement via this Safe Harbor Waiver: The AHA would like to allow the payment standards to be set up to 150% of the FMR.</td>
</tr>
<tr>
<td>A description of the local issue and why such an expansion is needed to implement the MTW activity: The Bay Area’s rental market makes it difficult for families to obtain housing under the current payment standard restrictions. The AHA raised the EHV payment standards to 120% of FMR, but units are still not affordable for families due to the 40% affordability rule while being determined to be rent reasonable. One way to make these units available to assisted families is to increase the payment standard. The rents would still be limited by a rent reasonableness determination.</td>
</tr>
<tr>
<td>An impact analysis: see attached document Payment Standard Impact Analysis</td>
</tr>
<tr>
<td>A description of the hardship policy for the MTW activity, if applicable: Payment Standards Outside FMR Hardship Policy</td>
</tr>
<tr>
<td>See Section H for a copy of all comments received at the public hearing along with the MTW agency’s description of how the comments were considered</td>
</tr>
</tbody>
</table>
E. AGENCY SPECIFIC WAIVERS
E.1. Agency-Specific Waivers for HUD Approval:

The MTW demonstration program is intended to foster innovation and HUD encourages MTW agencies, in consultation with their residents and stakeholders, to be creative in their approach to solving affordable housing issues facing their local communities. For this reason, flexibilities beyond those provided for in Appendix I may be needed. Agency-Specific Waivers may be requested if an MTW agency wishes to implement additional activities, or waive a statutory and/or regulatory requirement not included in Appendix I.

In order to pursue an Agency-Specific Waiver, an MTW agency must include an Agency-Specific Waiver request, an impact analysis, and a hardship policy (as applicable), and respond to all of the mandatory core questions as applicable.

For each Agency-Specific Waiver(s) request, please upload supporting documentation, that includes: a) a full description of the activity, including what the agency is proposing to waive (i.e., statute, regulation, and/or Operations Notice), b) how the initiative achieves one or more of the 3 MTW statutory objectives, c) a description of which population groups and household types that will be impacted by this activity, d) any cost implications associated with the activity, e) an implementation timeline for the initiative, f) an impact analysis, g) a description of the hardship policy for the initiative, and h) a copy of all comments received at the public hearing along with the MTW agency’s description of how the comments were considered, as a required attachment to the MTW Supplement.

Will the MTW agency submit a request for approval of an Agency-Specific Waiver this year?

☐ No [If no, skip to E.2] ☒ Yes [If yes, please provide a title and upload required information in a-h above for each Agency-Specific Waiver request]

The AHA is requesting the following Agency-Specific Waivers:

ACTIVITY 2022-12: Payment Standard Increases

ACTIVITY 2022-13: Allow Owner Referrals Under PBV Program

ACTIVITY 2022-14: Project-Based Voucher Right Sizing

ACTIVITY 2022-15: Exclude income earned from Guaranteed Basic Income (GBI) Pilot Program

<table>
<thead>
<tr>
<th>ACTIVITY 2022-12: Payment Standard Increases</th>
</tr>
</thead>
<tbody>
<tr>
<td>The payment standard would be changed at an owner requested rent increase if the change would result in an increase in payment standard to the family. For families where the payment standard would decrease, the same procedures would remain in place (at next annual for family composition change or second annual if an FMR drop).</td>
</tr>
</tbody>
</table>
**ACTIVITY 2022-12: Payment Standard Increases**

Waive: 24 CFR 982.505 (c) (4)

This MTW activity serves the following statutory objectives:
- ☐ Cost effectiveness
- ☒ Self-sufficiency
- ☒ Housing Choice

This initiative achieves one or more of the 3 MTW above statutory objectives by:

Allowing families to retain more savings when owners increase the rent within payment standard limits and allowing families to remain in units where the market allows for a rent increase between the family’s regular reexamination.

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:
- ☐ to all assisted households
- ☒ only to a subset or subsets of assisted households

A MTW activity can apply only to new admissions, only to currently assisted households, or to both new admissions and currently assisted households. This MTW activity applies to:
- ☐ New admissions (i.e., applicants) only
- ☒ Currently assisted households only
- ☐ New admissions and currently assisted households

A MTW activity can apply to all family types or only selected family types. This MTW activity applies to:
- ☒ all family types
- ☐ only to selected family types

Please select the family types subject to this MTW activity:
- ☐ Non-elderly, non-disabled families
- ☐ Elderly families
- ☐ Disabled families (to the extent those families are not exempt via a reasonable accommodation)
- ☐ Other – another specifically defined target population or populations. The description of this population is:

An MTW activity can apply to a tenant-based and or project-based voucher.
- ☒ The MTW activity applies to all tenant-based units.
- ☐ The MTW activity applies to all properties with project-based vouchers.
**ACTIVITY 2022-12: Payment Standard Increases**

- The MTW activity applies to specific tenant-based units and/or properties with project-based vouchers. The description of which tenant-based units and/or properties with project-based vouchers that will participate in this MTW activity is:

- This MTW activity has the following cost implications:
  - ☐ Neutral
  - ☐ Increased revenue
  - ☐ Decreased revenue
  - ☒ Increased expenditures
  - ☐ Decreased expenditures

- The implementation timeline for the initiative is:
  - Upon approval of MTW Supplement, approval of revised Administrative Plan and training of staff.

- This MTW activity does require an impact analysis. Please see Payment Standard Increases Impact Analysis.

- This MTW activity does not require a hardship policy.

- See Section H for a copy of all comments received at the public hearing along with the MTW agency's description of how the comments were considered.
### ACTIVITY 2022-13: Allow Owner Referrals Under Project-Based Voucher Program

Allow owners to refer eligible families for Project-Based Voucher units to the AHA for PBV eligibility determination from an owner-managed wait list. This would implement part of HOTMA that has not been issued for implementation.

Owners would be required to provide documentation and a narrative of 1) how any wait list was built, or families were selected for referral and 2) show that the method in first part met all applicable federal laws including non-discrimination and fair housing requirements. Owner referral would be optional for owners, methods for referral must be pre-approved by the AHA before any referrals would be housed, and the AHA could deny referrals from owners if the AHA determined that the outreach or wait list management was insufficient or had a disparate impact on applicants.

If the owner used the Coordinated Entry System (CES) to provide names the same documentation of compliance with non-discrimination and fair housing requirements must be submitted.

Waiver: 983.251 (c)(1)

<table>
<thead>
<tr>
<th>This MTW activity serves the following statutory objectives:</th>
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<tbody>
<tr>
<td>☒ Cost effectiveness</td>
</tr>
<tr>
<td>☐ Self-sufficiency</td>
</tr>
<tr>
<td>☐ Housing Choice</td>
</tr>
</tbody>
</table>

This initiative achieves one or more of the 3 MTW above statutory objectives by: Opening and managing a wait list is a very costly endeavor to make sure that an inclusive method is used to outreach to families. Owners then have additional screening requirements above PBV requirements, so many PBV-eligible applicants are rejected by owners due to other criteria. This would allow owners to market their units with the additional requirements and result in faster leasing of PBV units.

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:

- ☐ to all assisted households
- ☒ only to a subset or subsets of assisted households

A MTW activity can apply only to new admissions, only to currently assisted households, or to both new admissions and currently assisted households. This MTW activity applies to:

- ☒ New admissions (i.e., applicants) only
- ☐ Currently assisted households only
- ☐ New admissions and currently assisted households

A MTW activity can apply to all family types or only selected family types. This MTW activity applies to:
**ACTIVITY 2022-13: Allow Owner Referrals Under Project-Based Voucher Program**

- ☒ all family types
- ☐ only to selected family types

Please select the family types subject to this MTW activity:
- ☐ Non-elderly, non-disabled families
- ☐ Elderly families
- ☐ Disabled families (to the extent those families are not exempt via a reasonable accommodation)
- ☐ Other – another specifically defined target population or populations. The description of this population is:

An MTW activity can apply to a tenant-based and or project-based voucher.
- ☐ The MTW activity applies to all tenant-based units.
- ☒ The MTW activity applies to all properties with project-based vouchers.
- ☐ The MTW activity applies to specific tenant-based units and/or properties with project-based vouchers. The description of which tenant-based units and/or properties with project-based vouchers that will participate in this MTW activity is:

This MTW activity has the following cost implications:
- ☐ Neutral
- ☐ Increased revenue
- ☐ Decreased revenue
- ☐ Increased expenditures
- ☒ Decreased expenditures

The implementation timeline for the initiative is: Full implementation would be delayed because the AHA would first expire applicants on its wait lists before allowing owners to refer. Also, the AHA will need to gather and review the documentation from the owner.

This MTW activity does require an impact analysis. Please see Owner Referral Impact Analysis.

This MTW activity does not require a hardship policy.

See Section H for a copy of all comments received at the public hearing along with the MTW agency’s description of how the comments were considered.
ACTIVITY 2022-14: Project-Based Voucher Right Sizing

Allow families who are under-housed to remain in smaller Project-Based Voucher units as long as the unit is not overcrowded if the under-housed family wishes to remain in the smaller unit. This would not apply to families that are over-housed (housed in a unit larger than the subsidy standards allow). Also, new admissions with a live-in aide would be eligible for a studio or 1-bedroom unit for occupancy.

Waiwe: 24 CFR 983.260 (a) (1); 24 CFR 983.260 (b) (1) (i); 24 CFR 983.260 (b) (2) (i)

This MTW activity serves the following statutory objectives:

☐ Cost effectiveness
☐ Self-sufficiency
☒ Housing Choice

This initiative achieves one or more of the 3 MTW above statutory objectives by:

Many of the units for senior families are studio or 1-bedroom units and a senior with a live-in aide is allowed a second bedroom under the AHA’s subsidy standards. Project-based voucher families would be offered the ability to move to a larger Project-Based Voucher unit, if available or to receive a Housing Choice Voucher if the 1-year occupancy is met, but the family may elect to expand their housing choice by remaining in the unit that is smaller than the occupancy standard specifies.

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:

☐ to all assisted households
☒ only to a subset or subsets of assisted households

A MTW activity can apply only to new admissions, only to currently assisted households, or to both new admissions and currently assisted households. This MTW activity applies to:

☐ New admissions (i.e., applicants) only
☐ Currently assisted households only
☒ New admissions and currently assisted households

A MTW activity can apply to all family types or only selected family types. This MTW activity applies to:

☒ all family types
☐ only to selected family types

Please select the family types subject to this MTW activity:

☐ Non-elderly, non-disabled families
☐ Elderly families
☐ Disabled families (to the extent those families are not exempt via a reasonable accommodation)
<table>
<thead>
<tr>
<th><strong>ACTIVITY 2022-14: Project-Based Voucher Right Sizing</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ Other – another specifically defined target population or populations. The description of this population is:</td>
</tr>
</tbody>
</table>

An MTW activity can apply to a tenant-based and or project-based voucher.  
☐ The MTW activity applies to all tenant-based units.  
☒ The MTW activity applies to all properties with project-based vouchers.  
☐ The MTW activity applies to specific tenant-based units and/or properties with project-based vouchers.  The description of which tenant-based units and/or properties with project-based vouchers that will participate in this MTW activity is: |

This MTW activity has the following cost implications:  
☒ Neutral  
☐ Increased revenue  
☐ Decreased revenue  
☐ Increased expenditures  
☐ Decreased expenditures  

The implementation timeline for the initiative is:  

Upon approval of MTW Supplement, approval of revised Administrative Plan and training of staff.  

This MTW activity does require an impact analysis. Please see Right Sizing Impact Analysis.  

This MTW activity does not require a hardship policy.  

See Section H for a copy of all comments received at the public hearing along with the MTW agency's description of how the comments were considered.
### ACTIVITY 2022-15: Guaranteed Basic Income (GBI) Pilot Program

The City of Alameda has a pilot program, Guaranteed Income Program, to provide a flat monthly cash payment of $1,000 to approximately 150 low-income City of Alameda households over a two-year period.

Waive: 24 CFR 6.09

This MTW activity serves the following statutory objectives:
- ☒ Cost effectiveness
- ☒ Self-sufficiency
- ☐ Housing Choice

This initiative achieves one or more of the 3 MTW above statutory objectives by:

Allowing families to retain more income for the period of two years without requiring staff to do an interim between triennials.

A MTW activity may apply to all assisted households or only to a subset or subsets of assisted households by having a different policy by household status/family types/sites. This MTW activity applies:
- ☒ to all assisted households
- ☐ only to a subset or subsets of assisted households

This MTW activity has the following cost implications:
- ☐ Neutral
- ☐ Increased revenue
- ☐ Decreased revenue
- ☒ Increased expenditures
- ☐ Decreased expenditures

The implementation timeline for the initiative is:

Upon implementation by the City of Alameda of the program.

This MTW activity does require an impact analysis. Please see GBI Impact Analysis.

This MTW activity does not require a hardship policy.

See Section H for a copy of all comments received at the public hearing along with the MTW agency's description of how the comments were considered.

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### E.2. Agency-Specific Waiver(s) for which HUD Approval has been Received:

For each previously approved Agency-Specific Waiver(s), a set of questions will populate.

Does the MTW agency have any approved Agency-Specific Waivers?

☐ Yes  ☒ No [If no, question set concludes]
F. PUBLIC HOUSING OPERATING SUBSIDY GRANT REPORTING
Not applicable as the Housing Authority of the City of Alameda does not have Public Housing.

G. MTW STATUTORY REQUIREMENTS
G.1. 75% Very Low Income – Local, Non-Traditional.
Not applicable as the Housing Authority of the City of Alameda does not have a local, non-traditional MTW activity.

G.2. Establishing Reasonable Rent Policy.
Has the MTW agency established a rent reform policy to encourage employment and self-sufficiency?
☒ Yes ☐ No
[If Yes]: please describe the MTW agency’s plans for its future rent reform activity and the implementation time line.

The AHA is implementing an alternative reexamination schedule (activity 2022-02) which encourages self-sufficiency by allowing families to retain income increases of less than $10,000 between triennials. This will be implemented once the MTW Supplement is approved, the Administrative Plan is revised, and staff is trained.

Also, activity 2022-15 encourages self-sufficiency by allowing families to retain income increases from the GBI program. This activity would be implemented upon City implementation of their GBI program.

G.3. Substantially the Same (STS) – Local, Non-Traditional
Not applicable as the Housing Authority of the City of Alameda does not have a local, non-traditional MTW activity.

G.4. Comparable Mix (by Family Size) – Local, Non-Traditional
Not applicable as the Housing Authority of the City of Alameda does not have a local, non-traditional MTW activity.

G.5. Housing Quality Standards
Certification is included in MTW Certifications of Compliance for HCV and local, non-traditional program.
H. PUBLIC COMMENTS

H.1.

Please provide copy of all comments received by the public, Resident Advisory Board, and tenant associations.

Please see Attachment A for a copy of the comments.

Please attach a narrative describing the MTW agency’s analysis of the comments and any decisions made based on these comments.

Please see Attachment B for a copy of the agency’s analysis of the comments and any decisions made based on the comments.

If applicable, was an additional public hearing held for an Agency-Specific Waiver and/or Safe Harbor waiver? ☒ Yes ☐ No

If yes, please attach the comments received along with the MTW agency’s description of how comments were considered.

Please see Attachment C for a copy of the comments along with the agency’s description of how the comments were considered.

I. EVALUATIONS

I.1. Please list any ongoing and completed evaluations of the MTW agency’s MTW policies, that the PHA is aware of, including the information requested in the table below.

Does the PHA have an agency-sponsored evaluation? ☐ Yes ☒ No

J. MTW CERTIFICATION OF COMPLIANCE

The MTW agency must execute the MTW Certifications of Compliance form and submit as part of the MTW Supplement submission to HUD.

Please see form HUD-50075-MTW for the certification form that will be executed prior to MTW Supplement submission.